# 1929

# NINETY-SEVENTH ANNUAL REPORT



YEAR ENDED
DECEMBER 31, 1929

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# 1929 NINETY-SEVENTH ANNUAL REPORT



YEAR ENDED
DECEMBER 31, 1929

#### DIRECTORS

PHILIP R. ALLEN, E. Walpole, Mass.

LOUIS M. ATHERTON, Swampscott, Mass.

WALTER C. BAYLIES, Taunton, Mass.

FRANK P. CARPENTER, Manchester, N. H. LOUIS K. LIGGETT, Newton, Mass.

HUGH J. CHISHOLM, Portland, Maine.

T. JEFFERSON COOLIDGE,

OGEORGE HANNAUER, Newton, M. ALDUS C. HIGGINS, Worcester, Ma ERNEST M. HOPKINS, Hanover, N. T. COUIS K. LIGGETT, Newton, Mass.

ROY L. PATRICK, Burlington, Vt. W. RODMAN PEABODY, Milton, M.

Manchester, Mass.

WILLIAM DEXTER, Boston, Mass.
FAIRMAN R. DICK, New York, N. Y.
HARRY H. DUDLEY, Concord, N. H.
REGINALD FOSTER, Manchester, Mass.
\*Dled November 2, 1929.

\*GEORGE HANNAUER, Newton, Mass.
ALDUS C. HIGGINS, Worcester, Mass.
ERNEST M. HOPKINS, Hanover, N. H.
LOUIS K. LIGGETT, Newton, Mass.
ROY L. PATRICK, Burlington, Vt.
W. RODMAN PEABODY, Milton, Mass.
THOMAS N. PERKINS, Westwood, Mass.
ROGER PIERCE, Milton, Mass.
WILLIAM B. SKELTON, Lewiston, Me.
J. DUNCAN UPHAM, Claremont, N. H.
WILLIAM D. WOOLSON, Springfield, Vt.

#### **OFFICERS**

| Chairman Executive   | Comm    | ittee | and a | Actin | g Pr | esider | nt |   | THOMAS N. PERKINS |
|----------------------|---------|-------|-------|-------|------|--------|----|---|-------------------|
| Vice-President and C | Merk of | f Cor | porat | ion   |      |        |    |   | ARTHUR B. NICHOLS |
| Vice-President-Fina  | ance ar | nd A  | ecoun | ting  |      |        |    |   | W. S. TROWBRIDGE  |
| Vice-President and C | eneral  | Man   | ager  |       |      |        |    |   | J. W. SMITH       |
| Vice-President-Tra   | ffic    |       |       |       |      | •      |    | ٠ | N. W. HAWKES      |
| Treasurer            |         |       |       |       |      |        |    |   | C. N. MARLAND     |
| General Solicitor    |         |       |       |       | ٠    |        |    |   | A. P. MACKINNON   |
| Chief Engineer       |         | •     |       |       |      |        |    |   | W. J. BACKES      |
| Purchasing Agent     |         |       |       |       |      |        |    |   | A. W. MUNSTER     |

Transfer Agent in Boston for all classes of stock, Old Colony Trust Company, 17 Court Street, Boston, Masachusetts.

Transfer Agent in New York for common stock, Guaranty Trust Company, 140 Broadway, New York City.

To the Stockholders of the Boston and Maine Railroad:

The Board of Directors herewith submits its report for the year ended December 31, 1929:

#### ROAD OPERATED

Steam Mileage operated December 31, 1929 — 2,077.22, a decrease of 3.48 miles during the year. Of this decrease 2.59 miles is due to reclassification of tracks.

#### INCOME ACCOUNT - CONDENSED

|                                      | 1929         |    | Increase Decrease |    |
|--------------------------------------|--------------|----|-------------------|----|
| Operating Revenues                   | \$78,481,438 | 30 | \$2,019,430       |    |
| Operating Expenses                   | 59,408,942   |    | 2,105,691         |    |
| Net Revenue from Operation           | \$19,072,495 | 80 | \$86,261          | 18 |
| Railway Tax Accruals                 | 3,496,364    | 16 | 430,084           | 07 |
| Uncollectible Revenues               | 7,509        | 64 | 5,734             | 35 |
| Railway Operating Income             | \$15,568,622 | 00 | \$349,557         | 24 |
| Equipment and Jt. Fac. Rents-Net Dr. | 2,926,423    | 87 | 492,659           | 15 |
| Net Railway Operating Income         | \$12,642,198 | 13 | \$143,101         | 91 |
| Other Income                         | 1,436,547    |    | 138,780           | 35 |
| Total Income                         | \$14,078,745 | 79 | \$281,882         | 26 |
| Deductions:                          |              | _  |                   |    |
| Rental Payments                      | \$1,147,648  | 81 | \$3,644           | 86 |
| Interest on Debt                     | 6,769,048    | 18 | 126,978           | 85 |
| Other Deductions                     | 168,207      | 90 | 31,124            | 20 |
| Net Income                           | \$5,993,840  | 90 | \$443,630         | 17 |
| Income Applied to Sinking Funds      | \$168,153    | 37 | \$9,826           | 62 |
| Dividends                            | 3,264,561    |    | 357,231           |    |
| Total Appropriations of Net Income   | \$3,432,714  | 64 | \$367,057         | 76 |
| Balance                              | \$2,561,126  | 26 | \$810,687         | 93 |
|                                      |              |    |                   |    |

Italics indicate decrease.

#### **OPERATING REVENUES**

Freight Revenue was \$51,916,729.25, an increase of \$1,519,748.53, or 3.02%. Tons of freight carried during the year were 23,787,543, an increase of 517,462.

Passenger Revenue was \$16,235,041.69, a decrease of \$598,571.28, or 3.56%. Number of Local and Commutation Passengers carried decreased 1,087,481, or 3.82%. Number of Interline Passengers carried decreased 12,610, or .8%.

The percentage of decrease during 1929 was less than one half the decrease during 1928.

Mail Revenue increased \$164,739.40, or 12.40%. There was received from the United States Government during the year \$1,451,812.51 representing increased mail pay for periods back to 1921. This amount was credited to Profit and Loss Account.

Express Revenue increased \$22,617.09, or .87%.

Other transportation Revenue, including Milk, Switching, etc., increased \$66.573.45.

Incidental Revenue shows an increase of \$844,323.55, or 47.02%. For the most part this increase is due to changes in method of accounting, although there was a substantial increase in the income from concessions at the new North Station.

#### OPERATING EXPENSES

Expenses for Maintenance of Way and Structures increased \$1,922,765.02 due to heavy charges in connection with improvement program carried on throughout the year.

Expenses for Maintenance of Equipment increased \$619,254.93. This class of expenses included charges for retirement of obsolete or worn-out equipment exceeding those charged in any preceding year. There were retired during the year 47 locomotives, 3,209 freight cars, 116 passenger cars, and 226 work cars, the total charge being \$2,982,824, or an increase over the preceding year of \$1,479,390.

The condition of equipment has been well maintained.

Traffic Expenses increased \$99,230.80 due to increases in soliciting forces and to the expense of research and rate studies.

Transportation Expenses decreased \$648,781.84.

Miscellaneous Operations Expense shows an increase of \$77,072.27 due to change in method of handling restaurants at East Cambridge and Billerica and change in method of accounting for grain elevators.

General Expenses increased \$35,698.71.

The continued improvement in operating results is indicated by the following tables of Operating Ratios and Freight Operating Efficiency Items. It will be noted that every item in the Operating Efficiency table shows a continued improvement over the preceding years.

#### OPERATING RATIOS

|                                   | 1925   | 1926   | 1927   | 1928   | 1929   |
|-----------------------------------|--------|--------|--------|--------|--------|
| Maintenance of Way and Structures | 12.55% | 13.47% | 17.07% | 16.30% | 18.32% |
| Maintenance of Equipment          | 19.47% | 18.61% | 19.12% | 17.49% | 17.84% |
| Traffic                           | .98%   | 1.09%  | 1.21%  | 1.30%  | 1.40%  |
| Transportation                    | 40.25% | 39.38% | 38.41% | 36.18% | 34.41% |
| Miscellaneous Operation           | .35%   | .36%   | .24%   | .27%   | .36%   |
| General                           | 3.56%  | 3.48%  | 3.38%  | 3.41%  | 3.37%  |
| Railway Operating Expenses        | 77.16% | 76.39% | 79.43% | 74.95% | 75.70% |

#### OPERATING EFFICIENCY - FREIGHT

|                                      | 1925   | 1926   | 1927   | 1928   | 1929   |
|--------------------------------------|--------|--------|--------|--------|--------|
| Average net tons per train           | 507    | 544    | 526    | 613    | 664    |
| Average car speed per day            | 21.1   | 21.4   | 22.7   | 26.3   | 28.9   |
| Gross Tons per train                 | 1,247  | 1,334  | 1,331  | 1,570  | 1,710  |
| Gross Ton Miles per train hour       | 13,596 | 14,159 | 14,750 | 18,534 | 21,015 |
| Pounds coal per 1000 Gross Ton Miles | 148    | 140    | 127    | 119    | 113    |
| Net Ton Miles per car day            | 304    | 311    | 321    | 366    | 402    |

#### RAILWAY TAX ACCRUALS

Taxes decreased \$430,084.07 largely due to the fact that 1928 figures included accruals for previous years. The reduction of one per cent in the Federal Income Tax rate for 1929 only, produced a reduction of about \$75,000.

Consistent effort to obtain adjustments of tax appraisals of the Company's property where such appraisals seemed excessive has resulted in a net decrease in tax accruals. Increases in tax rates have prevented realization of anticipated benefits from such reductions in many cases.

#### EQUIPMENT AND JOINT FACILITY RENTS

Equipment Rents increased \$427,332.10, for, although the average number of cars on line daily for the year 1929 showed a further reduction to 21,474 against a daily average of 22,784 in 1928, the credits from foreign roads for use of Boston and Maine equipment were materially less due to our ownership of freight cars being reduced approximately 3,000 cars. Joint Facility Rents increased \$65,327.05, due principally to an increase in the rental for facilities at Springfield, Mass., and Portland, Maine.

#### OTHER INCOME

Rental for Miscellaneous Non-Operating Physical Property decreased \$321,945.54, due principally to change in method of accounting. Income from Unfunded Securities increased \$173,769.33 due to an allowance for interest during construction on large improvement projects and an increase in income from securities owned. Income from Funded Securities decreased \$64,794.83 due to sale or maturity during the year of certain investments.

#### DEDUCTIONS FROM GROSS INCOME

Interest on Funded Debt increased \$123,136.84 due to additional interest by reason of issue of Series HH Bonds and Equipment Trust No. 5, partially offset by reduction due to installment payments on Equipment Trust notes.

#### NET INCOME

The Net Income was \$5,593,840.90, a decrease of \$443,630.17. This decrease is more than accounted for by the fact that the charges to Income during the year in connection with improvements and equipment retirements increased \$2,580,111.00, such charges having amounted to \$7,293,734.00 in 1928 and \$9,873,845.00 in 1929.

#### NECESSITY FOR INCREASED BUSINESS

During the first ten months of the year, freight revenue showed increases over the previous year. In November and December, however, in common with most of the rest of the country, decreases began to manifest themselves. Successful operation of the property depends upon our ability to check these losses and maintain and increase our revenues. To this end a campaign has been inaugurated which places responsibility for securing added business upon each and every officer and employee of the Railroad. This responsibility has been brought before the men on the Railroad, has been accepted by them, and is producing its effect in the transmission to the management of information that has resulted in added business. Every security holder interested in his investment in the property can aid materially in this matter by giving the management information as to prospective shipments and by routing over the Boston and Maine Railroad every pound of freight which he controls. The Railroad has been and is being rehabilitated so that it can handle promptly, expeditiously and economically all the business that may be offered. The management urges your co-operation and appeals to you to utilize the opportunity to aid in the manner suggested.

In the Report for 1928, the particular attention of stockholders was directed to the fact that constant attempts are being made by representatives of shippers and consignees to obtain reductions in rates which, while resulting in relatively small reductions in revenues in many cases, in the aggregate produce very substantial losses. This is an important factor in the shrinkage of our gross income.

The improvement in net results has been attributable to economies which it has been possible to make through the better machinery and facilities used in the operation of the road. While it is the purpose to continue to seek such economies wherever they may be found, it must be borne in mind that it will not be possible to find such opportunities in the future to the same extent as in the past. Continued profitable operation demands that we maintain our gross operating revenues.

The following table gives the facts as to earnings of your road as tentatively valued by the Interstate Commerce Commission. It should be noted that the methods adopted by the Interstate Commerce Commission in making this valuation did not allow for the increased present day value of property constructed before 1914 and that these methods have been discredited in the decision of the Supreme Court in the O'Fallon Case for the very reason that the reproduction cost of the property at present day prices has not been taken into account. It seems clear therefore that the return is considerably less than is stated in this table and the deficiency below the fair return correspondingly greater.

# RETURN ON TENTATIVE FINAL VALUE Deficiency Between 534 % on Value and Actual Net

| T. F.  | Value   |               | Net. Ry. | Oper Income  | per cent |               | Defic        | ciency       |
|--------|---|---------------|----------|--------------|----------|---------------|--------------|--------------|
| At end | d of:   | Value*        | Year     | Amount       | on Value | 5% % on Value | Each Year    | Accumulated  |
| 1921   |   | \$268,935,000 | 1922     | \$ 6,751,000 | 2.51     | \$15,464,000  | \$ 8,712,000 | \$ 8,712.000 |
| 1922   |   | 272,828,000   | 1923     | 3,392,000    | 1.24     | 15,688,000    | 12,296,000   | 21,008,000   |
| 1923   |   | 277,772,000   | 1924     | 9,544,000    | 3.44     | 15,972,000    | 6,428,000    | 27,436,000   |
| 1924   | Samuel - 1111-1001-100 - 1111-1001-1001-1111-1111-1111-1111-1111-1111-1111-1111 | 279,075,000   | 1925     | 12,408,000   | 4.45     | 16,047,000    | 3,639,000    | 31,075,000   |
| 1925   |   | 275,874,000   | 1926     | 12,841,000   | 4.65     | 15,863,000    | 3,022,000    | 34,097,000   |
| 1926   |   | 275,574,000   | 1927     | 9,501,000    | 3.45     | 15,845,000    | 6,345,000    | 40,442,000   |
| 1097   |   | 975 909 000   | 1000     | 10 000 000   |          |               |              |              |

#### ERRATA

Under the heading Net Income, the first sentence should read "The Net Income was \$5,993,840.90, a decrease of \$443,630.17."

more than 11%. This was accomplished in the face of a pronounced decrease in export grain, amounting to 17,000 tons. More than 1,634,000 tons of coal, both Company and commercial, were handled.

#### INDUSTRIAL AND AGRICULTURAL DEVELOPMENT

Industrial and agricultural development work has been followed up and has given results in the location on the line of many industries. These have furnished added employment, given us both directly and indirectly more business, and have also contributed to the prosperity of the communities which we serve. This accomplishment has been particularly helpful in some of the larger textile districts where mills were unoccupied and available for the new industries.

#### PASSENGER REVENUES

Passenger revenues decreased substantially, although the percentage of decrease was not so great as in 1928. The greatest losses appear in local ticket sales, that is, in tickets for travel between local points on our own lines. Doubtless this is mostly due to the use of the automobile. Fast passenger trains with few stops and good equipment have a tendency to hold business even against automobile competition. Our experience with fast service between Boston and Portland indicates this fact.

#### ADDITIONS AND BETTERMENTS

During 1929, 198 single track miles were ballasted with stone — 30 miles between North Berwick and Rigby, Maine, on the so-called "Eastern Route" to Portland, 8 miles between Concord, N. H., and White River Junction, Vermont, and 160 miles on the Fitchburg Division from Somerville to Westminster, Mass., and from North Adams, Mass., to Johnsonville, N. Y.

In connection with the ballasting referred to above, considerable filling was

done to eliminate sags in the track.

The strengthening of 70 bridge structures in order to make it possible to operate our heaviest power was completed on the following lines:

Springfield to Greenfield, Mass. Worcester to Gardner, Mass.

Concord, N. H., to White River Junction, Vt.

Hoosick Junction to White Creek, N. Y.

Similar bridge strengthening on the line from Johnsonville to Troy, N. Y., has been partially completed, and work is under way on the Pemigewasset Valley and Claremont branches to permit the operation of heavier power than is possible at present. In reconstructing Bridge No. 117 at Westboro, N. H., which is 500 feet long, 126-foot girders were used, which are the largest ever used in Boston and Maine bridge construction.

The bridge maintenance renewal program included the completion of 94

track and 8 overhead structures.

The concrete plant at Concord, N. H., for the precasting of bridge slabs and other material has proved an economical and efficient aid in maintenance and construction work.

The 10 additional classification tracks in the inbound yard at Boston referred

to in the last annual report were completed and put in service.

A new interlocking plant was completed at Dover, N. H., and other modern signal plants are under construction.

Remote switch and signal control installations were completed at

White River Junction, Vt.

Bellows Falls, Vt.

Lowell, Mass.

Johnsonville, N. Y.

Manchester, N. H.

Dispatcher control system was installed on the Stony Brook Branch and other installations are in progress. With this method of operation, trains are run in either direction on either track by signal indications handled by a train director without train orders. This expedites operation and results in financial saving.

Electric approach automatic block signal lighting was completed on

Portland Division, main line, eastern route.

Portland Division, main line, western route.

Gloucester Branch.

Rochester, N. H., to Portland, Maine.

Boston, Mass., to Concord, N. H.

Brattleboro, Vt., to Windsor, Vt.

Johnsonville, N. Y., to Troy, N. Y.

Automatic flasher warning signals were installed at 47 crossings. The capacity of passing sidings was increased to 100 cars each at

Newton Junction, N. H., eastbound.

Newton Junction, N. H., westbound.

Newfields, N. H.

North Walpole, N. H.

Middlesex, Mass.

and a new 100 car siding was built at Dover, N. H.

Flange lubricators which reduce friction and wear of rail on curves were installed at Boston, Belmont, and Rockport, Mass.

Improved equipment and machinery for handling snow and clearing switches

in snow storms have been provided at various points.

Highway Grade Crossing eliminations were completed as follows:

Ushers, N. Y. Two crossings. Hoosick, N. Y. Main Street.

The policy of improving conditions in freight delivery yards at local stations has been continued and such work has been completed at

Boston, Mass. Chelsea, Mass. Union Market, Mass. South Deerfield, Mass. Andover, Mass. Manchester, N. H. Hinsdale, N. H. Laconia, N. H. Claremont, N. H. Westboro, N. H.

Improved automobile unloading facilities were provided at 14 stations.

To make safer and expedite operations in freight yards, flood lights were installed or existing flood lighting facilities were improved at

Springfield, Mass. Boston, Mass. Gardner, Mass.

North Walpole, N. H. Woodsville, N. H.

Improved engine house terminal facilities were provided at Worcester, Mass., and Westboro, N. H. A new engine terminal is under construction at Boston which will be of the most improved and modern type. It will be ready for complete use in the spring.

New 100,000 gallon steel water tanks were installed in place of 50,000 gallon tanks at Canaan and Westboro, N. H., and Mechanicville, N. Y. Tanks at Littleton, Groveton and Bradford, N. H., were renewed. An additional 50,000

gallon tank was installed at Ayer, Mass.

A new station was constructed at Littleton, N. H., to replace one destroyed

by fire.

Filling the trestle areas in the Boston terminal, which was referred to in last year's report, has been carried on during the year and very material progress has been made. The trestle under the tracks between the Charles River and the North Station has been entirely filled and the tracks are on solid ground. North of the River, a large amount of filling has also been done. This will result in very large savings in costs of maintenance which have been necessary to keep the pile and trestle area in condition for safe operation. A total of more than 1,500,000 cubic yards of material had been placed up to December 31st.

#### CAPITAL STOCK

The number of shares of Capital Stock of all classes outstanding December 31, 1929, including full-paid and negotiable receipts for subscriptions to Prior Preference Stock was 944,728 shares, of a par value of \$94,472,800. As of January 1, 1930, the number of shares outstanding was increased by 75,000 shares of Prior Preference stock due to the conversion into that class of stock of mortgage bonds of a par value of \$7,500,000. As a result of this exchange the capital stock outstanding as of January 1, 1930, was 1,019,728 shares of a par value of \$101,972,800.

#### PAYMENT OF ACCUMULATED DIVIDENDS

On February 28, 1929, accumulated and unpaid dividends on first preferred stocks which did not participate in the financial reorganization carried out on

September 1, 1926, amounting to \$2,655,878 were paid and that liability liquidated.

#### RESTORATION OF PREFERRED STOCK DIVIDENDS

Dividends at the rate of 6% per annum were restored April 1, 1929, upon the Company's preferred stock, which had received no returns since 1913 except for three payments made in 1920. This stock is junior to the prior preference and first preferred stocks, and is preferred only as to the common stock.

#### CHANGES IN FUNDED DEBT

The Funded Debt on December 31, 1929, amounted to \$132,750,179, an increase of \$1,842,800 since December 31, 1928.

\$2,400,000 Series HH 3-year 5% bonds dated March 1, 1929, were issued at par against expenditures previously made for improvements which had been paid for out of the treasury.

Equipment Trust No. 5, First National Bank of Boston, Trustee, dated May 1, 1929, was entered into and Equipment Trust Gold Certificates bearing 5% per annum to the amount of \$1,710,000 were issued. The proceeds were used for the purchase of

- 5 8-wheel switching locomotives, type 0-8-0
- 4 Freight locomotives, type 2-8-4
- 500 70-Ton Steel Hopper cars
  - 10 Steel Baggage and Mail cars 7 8-wheel locomotive cranes.

| New Issues:       B. & M. Series HH 5% Bonds due March 1, 1932       \$2,400,000         Equipment Trust No. 5, 5% Gold Certificates dated May 1, 1929       1,710,000 |             |
|--|-------------|
| Bonds Matured:   |             |
| Equipment Trust of 1920, 6% Gold Notes due January 15, 1929  |             |
| Equipment Trust of 1922, 51/2% Gold Certificates due August 1, 1929 121,000  |             |
| Equipment Trust No. 3, 6% Gold Certificates due June 1, 1929 141,000   |             |
| Equipment Trust No. 4, 41/2% Gold Certificates due April 1, 1929 125,000   |             |
| B. & M. R.R. 4½% Bonds due April 1, 1929   |             |
| B & M. R.R. 4% Bonds due April 1, 1929   |             |
| Real Estate 6% Mortgage due September 27, 1929 100,000   | 2,267,200   |
| Increase as above  | \$1,842,800 |

As of January 1, 1930, \$7,500,000 Mortgage Bonds, Series Q to Series Z, and Series AA to Series GG, inclusive, were exchanged for 75,000 shares of Prior Preference Stock, so that as of January 1, 1930, the total funded debt outstanding was \$125,250,179.

#### INSURANCE

The Insurance Reserve has increased to a total of \$989,193.27. Fire losses have been small, reflecting the effort to interest in fire prevention those connected with the operation of the road. At the Billerica Shops, improvement of the water supply is under way and a new fire alarm system was completed. Sprinklers have been installed in a part of the car shops at Concord, N. H., and it is hoped to complete the installation in the rest of the shops in 1930. Automatic sprinklers were installed in two former freight houses in Boston which are now leased.

Improvements and additions to sprinkler and fire alarm systems at Hoosac Docks, Boston, were completed.

At the beginning of the insurance year on April 1, 1929, the Company adopted a new policy of insuring its property. It now carries its own insurance up to \$100,000 on the loss by any one fire and is then protected by excess insurance for the next \$2,000,000 of any such loss. The management felt that with the building up of the Insurance Reserve indicated above, it can properly assume the fire risk to the extent indicated.

#### RAILWAY EXPRESS AGENCY, INC.

On March 1, 1929, control of the properties and operations of the American Railway Express Company was taken over by the railroads of this country through the Railway Express Agency, Inc. Your company is now a part owner of the express business.

#### **PENSIONS**

Pension payments for the year amounted to \$299,472.77, an increase of \$9,320.89 over 1928. On December 31, 1929, there were 581 pensioners on the roll, the average age being 75 years, and the average monthly pension \$43.18.

#### **BOSTON GARDEN**

The Boston Garden, located above the new North Station, shows an increasing popularity, and is being used for many sporting events and exhibitions which provide some additional passenger business for the Railroad.

#### HOTEL

In the early part of 1929, arrangements were concluded whereby the Railroad sold land at the corner of Causeway and Nashua Streets in Boston, formerly occupied by the inbound waiting room and restaurant of the North Station, for the construction of a hotel, including station restaurant accommodations, in completion of the station unit. The erection of the structure which is 16 stories in height is completed and the hotel should be ready for occupancy in the middle of the year.

On Saturday, November 2, 1929, George Hannauer died at New Haven, Connecticut, when apparently in full health and vigor.

He became President of the Boston and Maine Railroad on January 1, 1927. He came as a stranger to this part of the country. He built up an efficient organization; he planned a complete rehabilitation of the Boston and Maine Railroad much of which he had carried to a conclusion and the remainder of which will be carried out by the present management; he won the confidence of the community; he secured the admiration and affection of his associates.

The new Boston and Maine Railroad is his memorial — a memorial of immeasurable value to this section of the country.

The Railroad, the constituency it serves, his colleagues, his friends realize that they have suffered an irreparable loss in his untimely death.

Your Directors take pleasure in recording their appreciation of the loyal and able services of officers and employees.

By order of the Board of Directors,

THOMAS N. PERKINS, Acting President.

# CONDENSED GENERAL BALANCE SHEET - Assets

|   | Dec. 31, 1929    | Dec. 31, 1928    |
|---|------------------|------------------|
| ROAD AND EQUIPMENT  |                  |                  |
| Investment in Road  | \$176,913,597 2  | \$169,654,389 13 |
| Investment in Equipment*                                  | 51,884,835 2     | 5 53,116,942 13  |
| Total   | 4000 700 400 7   |                  |
| 20100   | \$228,798,432 50 | \$222,771,331 26 |
| Improvements on Leased Railway Property†                  | 12,119,254 4     | 10,076,699 44    |
| Sinking Funds Deposits in Lieu of Mortgaged Property Sold | 3,527,270 99     |                  |
| Deposits in Lieu of Mortgaged Property Sold               | 105,984 68       |                  |
| Miscellaneous Physical Property                           | 1,872,908 93     |                  |
| Investments in Affiliated Companies                       | 3,749,824 99     |                  |
| Other Investments   | 7,377,197 57     | 7,685,337 85     |
| Total Investments   | \$257,550,873 99 | \$249,643,349 22 |
| CURRENT ASSETS  |                  |                  |
| Cash  | \$2,274,352 59   | \$3,284,539 25   |
| Cash in Transit — Agents' Remittances                     | 570,563 64       |                  |
| Time Drafts and Deposits                                  | 295,000 00       |                  |
| Special Deposits  | 595,510 45       |                  |
| Loans and Bills Receivable                                | 7,000 00         |                  |
| Traffic and Car Service Balances Receivable               | 526,317 86       |                  |
| Net Balance Receivable from Agents and Conductors         | 1,009,840 78     | 1,199,117 95     |
| Miscellaneous Accounts Receivable                         | 3,306,461 80     | 3,159,946 05     |
| Material and Supplies                                     | 7,070,961 99     | 6,476,704 47     |
| Interest and Dividends Receivable                         | 109,673 40       | 130,533 65       |
| Total Current Assets                                      | \$15,765,682 51  | \$16,183,413 53  |
| Deferred Assets   |                  |                  |
| Working Fund Advances                                     | \$29,459 66      |                  |
| Insurance and Other Funds                                 | 35,000 00        | 35,000 00        |
| Other Deferred Assets                                     | - 776,162 51     | 787,796 66       |
| Total Deferred Assets                                     | \$840,622 17     | \$894,841 83     |
| UNADJUSTED DEBITS   |                  |                  |
| Insurance Premiums Paid in Advance                        | \$51,601 92      | \$40,592 51      |
| Discount on Funded Debt                                   | 3,192,186 58     |                  |
| Other Unadjusted Debits                                   | 659,156 23       |                  |
| Securities Issued or Assumed — Unpledged                  | 766,100 00       |                  |
| Total Unadjusted Debits                                   | \$4,669,044 73   | \$5,423,715 63   |
| Grand Total   | \$278,826,223 40 | \$272,145,320 21 |

Includes \$17,191,419.60 representing equipment acquired under Equipment Trust Agreements
but does not include equipment acquired from leased roads at inception of leases appraised at
\$1,792,325.58.

<sup>†</sup>Does not include improvements on property of affiliated companies nor on leased roads when leases provide for current settlement.

# CONDENSED GENERAL BALANCE SHEET - Liabilities

| \$39,505,100<br>\$3,149,800<br>38,817,900<br>13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773 | 00<br>00<br>00<br>00<br>00<br>14   | \$39,505,100<br>3,149,800<br>38,817,900<br>10,854,644<br>\$92,327,444<br>4,218,973<br>\$96,546,417  | 00<br>00<br>00<br>35  |
|--|--|---|---|
| 3,149,800<br>38,817,900<br>13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773                   | 00<br>00<br>00<br>00<br>14   | 3,149,800<br>38,817,900<br>10,854,644<br>\$92,327,444<br>4,218,973  | 00<br>00<br>35<br>35  |
| 3,149,800<br>38,817,900<br>13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773                   | 00<br>00<br>00<br>00<br>14   | 3,149,800<br>38,817,900<br>10,854,644<br>\$92,327,444<br>4,218,973  | 00<br>00<br>35<br>35  |
| 3,149,800<br>38,817,900<br>13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773                   | 00<br>00<br>00<br>00<br>14   | 3,149,800<br>38,817,900<br>10,854,644<br>\$92,327,444<br>4,218,973  | 00<br>00<br>35<br>35  |
| 38,817,900<br>13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773                                | 00<br>00<br>00<br>14   | 38,817,900<br>10,854,644<br>\$92,327,444<br>4,218,973   | 00<br>35<br>35  |
| 13,000,000<br>\$94,472,800<br>4,218,973<br>\$98,691,773  | 00<br>00<br>14   | \$92,327,444<br>4,218,973   | 35  |
| \$94,472,800<br>4,218,973<br>\$98,691,773  | 00   | \$92,327,444<br>4,218,973   | 35  |
| 4,218,973<br>\$98,691,773  | 14   | 4,218,973   |   |
| 4,218,973<br>\$98,691,773  | 14   | 4,218,973   |   |
| \$98,691,773   |  |   | 14  |
|  | 14   | \$96,546,417  |   |
|  |  | 4,,,  | 49  |
|  |  |   |   |
| 132,750,179  | 00   | \$130,906,379   | 00  |
|  | _  |   |   |
|  |  |   |   |
| \$2,811,383  | 90   | \$3,077,871   | 79  |
|  |  | 4,136,249   | 99  |
| 289,892  | 56   |   |   |
|  |  |   |   |
|  |  |   |   |
|  |  |   |   |
|  |  |   |   |
|  |  | 1,516,226   | 89  |
| 184,854  | 17   | 184,854   | 17  |
| 10,855,637   | 65   | \$10,624,074  | 76  |
|  |  |   |   |
| ****   | 70   | +000 000  |   |
|  |  |   |   |
| 341,328  | 99   | 149,439   | 00  |
| \$551,317  | 69   | \$359,427   | 70  |
|  | - 1  |   |   |
| ACOO 000   | 0.4  | 4504 500  |   |
|  |  |   |   |
|  |  |   |   |
| 989,193  | 27   | 696,138   | 77  |
| 71,715   | 65   | 60,252  | 29  |
| 17,945,299   | 16   |   |   |
| 369.277  | 15   |   |   |
|  |  | 401 110   | 61  |
|  |  |   | -   |
| 20,560,154   | 39   | \$19,274,096  | 39  |
| *  |  |   |   |
|  |  | \$4,373,683   | 72  |
| 1,929,000  | 00   |   |   |
| 3,654,329  | 24   |   |   |
|  |  | -, -, 0,011   | 42.1  |
| \$9,973,443  | 28   | \$9,779,598   | 29  |
|  |  | 4,655,326   | 58  |
| 15 417 161   | 52   | \$14,434,924  |   |
|  |  |   | 07  |
| 315,417,161  | - 1  | \$272,145,320   |   |
| 8  | 4,526,283<br>289,892<br>691,327<br>915,217<br>5,300<br>1,431,378<br>184,854<br>610,855,637<br>\$209,988<br>341,328<br>\$551,317<br>\$690,802<br>11,749<br>989,193<br>71,715<br>17,945,259<br>369,277<br>482,116<br>20,560,154<br>\$4,390,114<br>1,929,000<br>3,654,329<br>\$9,973,443<br>5,443,718 | \$2,811,383 90 4,526,283 82 289,892 56 691,327 00 915,217 70 5,300 00 1,431,378 50 184,854 17 610,855,637 65  \$209,988 70 341,328 99 \$551,317 69  \$690,802 94 11,749 24 989,193 27 71,715 65 17,945,299 16 369,277 15 482,116 98 20,560,154 39  \$4,390,114 04 1,929,000 00 3,654,329 24 \$9,973,443 28 5,443,718 25 | 4,526,283     82       289,892     56       691,327     00       915,217     70       5,300     00       1,431,378     50       1,431,378     50       184,854     17       \$10,855,637     65       \$209,988     70       341,328     99       \$209,988     70       341,328     99       \$551,317     69       \$89,193     27       71,715     65       17,945,299     16       369,277     15       482,116     98       20,056     401,110       \$19,274,096       \$4,390,114     04       1,929,000     00       3,654,329     24       \$9,973,443     28       5,443,718     25       4,655,326 |

# INCOME ACCOUNT

|  | Year Ended<br>Dec. 31, 1929 | Increase or<br>Decrease |
|--|-----------------------------|-------------------------|
| Transportation Revenue,                  |                             |                         |
| Freight                                  | \$51,916,729 25             | \$1,519,748 5           |
| Passenger                                | 16,235,041 69               | 598,571 2               |
| Excess Baggage                           | 31,148 62                   | 7,118 6                 |
| Mail                                     | 1,493,411 62                | 164,739 4               |
| Express                                  | 2,621,927 65                | 22,617 0                |
| Other Passenger Train                    | 268,766 71                  | 14,039 5                |
| Milk                                     | 2,292,784 51                | 50,953 9                |
| Switching                                | 768,510 05                  | 41 2                    |
| Special Service Train                    | 135,749 36                  | 19,689 5                |
| Other Freight Train                      | 70,089 62                   | 18,130 8                |
| Water Transfers — Freight                |                             | 7,098 5                 |
| Total Transportation Revenue             | \$75,841,257 58             | \$1,175,107 1           |
| ncidental Revenue,                       | 4407000 44                  | 405 450 0               |
| Dining and Buffet                        | \$167,008 44                | \$25,452 3              |
| Hotel and Restaurant                     | 52,323 62                   | 52,323 6                |
| Station and Train Privileges             |                             | 20,909 8                |
| Parcel Room                              |                             | 3,804 2                 |
| Storage — Freight                        | 114,705 17                  | 62,138 6                |
| Storage — Baggage                        | 10,568 05                   | 1,529 0                 |
| Demurrage                                | 419,495 91                  | 20,103 8                |
| Telegraph and Telephone                  | 29,301 67                   | 12,131 3                |
| Grain Elevators                          |                             | 85,816 3                |
| Power                                    |                             | 10,037 3                |
| Rents of Buildings and Other Property    | 1                           | 209,849 6               |
| Miscellaneous                            | 683,852 94                  | 379,128 7               |
| Total Incidental Revenue                 | \$2,556,447 59              | \$839,959 3             |
| Joint Facility — Cr.                     | \$86,406 82                 | \$6,129 6               |
| Joint Facility — Dr.                     |                             | 1,765 4                 |
| Total Joint Facility — Operating Revenue | \$83,733 13                 | \$4,364 2               |
| Total Operating Revenues                 | \$78,481,438 30             | \$2,019,430 7           |
| OPERATING EXPENSES,                      |                             |                         |
| Maintenance of Way and Structures        | \$14,381,312 10             | \$1,922,765 0           |
| Maintenance of Equipment                 | 13,997,723 32               | 619,254 9               |
| Traffic                                  |                             | 99,230 8                |
| Transportation                           | 27,004,922 71               | 648,781 8               |
| Miscellaneous Operations                 | 284,330 81                  | 77,072 2                |
| General                                  | 2,643,324 65                | 35,698 7                |
| Transportation for Investment — Cr.      | 2,415 90                    | 452 0                   |
| Total Operating Expenses                 | \$59,408,942 50             | \$2,105,691 9           |
| Operating Ratio                          | (75.70%)                    | (.76%                   |
| Net Operating Revenue                    | \$19,072,495 80             | \$86,261 1              |
| CAX ACCRUALS                             | \$3,496,364 16              | \$430,084 0             |
| UNCOLLECTIBLE RAILWAY REVENUES           | 7,509 64                    | 5,734 3                 |
| Total                                    | \$3,503,873 80              | \$435,818 4             |
| Operating Income (carried forward)       | \$15,568,622 00             | \$349,557 2             |

Italics indicate decrease.

# INCOME ACCOUNT — Concluded

|   | Year Ended<br>Dec. 31, 1929 | Increase or Decrease |
|---|-----------------------------|----------------------|
| Operating Income (brought forward)                                | \$15,568,622 00             | \$349,557 24         |
| Rent from Locomotives   | 232,578 41                  | 54,013 93            |
| Rent from Passenger Train Cars                                    |                             | 18,477 16            |
| Rent from Work Equipment  |                             | 9,843 81             |
| Joint Facility Rent Income  | 94,085 39                   | 4,024 35             |
| Total   | \$16,341,971 65             | \$379,274 55         |
| Hire of Freight Cars — Debit Balance                              | \$2,783,521 00              | \$442,345 40         |
| Rent for Locomotives  | 11,676 73                   | 1,479 71             |
| Rent for Passenger Train Cars                                     | 438,757 79                  | 10,929 90            |
| Rent for Work Equipment   | 3,040 06                    | 1,229 47             |
| Joint Facility Rents  | 462,777 94                  | 69,351 40            |
| Total   | \$3,699,773 52              | \$522,376 46         |
| Net Railway Operating Income                                      | \$12,642,198 13             | \$143,101 91         |
| Miscellaneous Operating Income                                    | \$15,392 02                 | \$2,790 41           |
| Total Operating Income  | \$12,657,590 15             | \$145,892 32         |
| OTHER INCOME,   |                             |                      |
| Income from Lease of Road   | \$313,380 00                | \$257 79             |
| Miscellaneous Rent Income   |                             | 92,406 99            |
| Miscellaneous Nonoperating Physical Property                      | 49,416 25                   | 321,945 54           |
| Dividend Income   |                             | 49 75                |
| Income from Funded Securities                                     |                             | 64,794 83            |
| Income from Unfunded Securities and Accounts                      |                             | 173,769 33           |
| Income from Sinking and Other Reserve Funds                       | 9,041 28                    | 1,499 22             |
| Release of Premiums on Funded Debt                                |                             | 14,193 81            |
| Miscellaneous Income  | 2,616 93                    | 574 68               |
| Total Other Income  | \$1,421,155 64              | \$135,989 94         |
| Total Income  | \$14,078,745 79             | \$281,882 26         |
| OTHER DEDUCTIONS FROM INCOME,                                     | 11 100 100 10               |                      |
| Rent for Leased Roads   | ' ' '                       | 40.044.00            |
| Miscellaneous Rents   | 8,516 71                    | \$3,644 86           |
| Separately Operated Properties — Loss<br>Interest on Funded Debt* | 25,000 00                   | 25,000 00            |
| Interest on Funded Debt"  | 6,464,962 56                | 123,136 84           |
| Interest on Unfunded Debt   |                             | 3,842 01             |
| Amortization of Discount on Funded Debt                           | 139,699 20<br>3,508 70      | 2,843 50<br>3,280 70 |
| Total Other Deductions  | \$8,084,904 89              | \$161,747 91         |
| Net Income  | 5,993,840 90                | \$443,630 17         |
| Income Applied to Sinking Funds                                   | \$168,153 37                | \$9,826 62           |
| Dividend Appropriations of Income                                 | 3,264,561 27                | 357,231 14           |
| Total Appropriations of Net Income                                | \$3,432,714 64              | \$367,057 76         |
| Balance Transferred to Profit and Loss                            | \$2,561,126 26              | \$810,687 95         |

Interest amounting to \$158,749.59 for 1929 and \$147,423.75 for 1928 accrued on bonds held in Sinking Funds is included in account "Income Applied to Sinking Funds." Italics indicate decrease.

# **OPERATING EXPENSES**

|  | Year Ended<br>Dec. 31, 1929 | Increase or Decrease |
|--|-----------------------------|----------------------|
| MAINTENANCE OF WAY AND STRUCTURES                        |                             |                      |
| Superintendence  | \$678,239 01                | \$1,543 42           |
| Roadway Maintenance                                      | 939,653 79                  | 296,272 10           |
| Tunnels and Subways                                      | 6,984 82                    | 6,505 02             |
| Bridges, Trestles and Culverts                           | 1,265,100 11                | 260,494 97           |
| Ties   | 1,806,255 65                | 250,894 44           |
| Rails  | 646,068 85                  | 226,539 81           |
| Other Track Material                                     | 834,112 60                  | 140,022 32           |
| Ballast  | 5,635 35                    | 941 86               |
| Track Laying and Surfacing                               | 3,965,756 39                | 783,109 05           |
| Right-of-Way Fences                                      | 50,394 97                   | 10,783 41            |
| Snow and Sand Fences and Snowsheds                       | 4,774 40                    | 3,565 40             |
| Crossings and Signs                                      | 466,474 32                  | 7,645 47             |
| Station and Office Buildings                             | 673,985 79                  | 74,714 29            |
| Roadway Buildings  | 46,058 78                   | 5,580 18             |
| Water Stations   | 93,837 93                   | 9,117 46             |
| Fuel Stations  | 85,005 02                   | 12,346 63            |
| Shops and Enginehouses                                   | 485,348 04                  | 160,002 34           |
| Grain Elevators  | 11,512 65                   | 983 37               |
| Storage Warehouses                                       | 945 61                      | 809 37               |
| Wharves and Docks  |                             |                      |
|  | 18,167 47                   | 10,240 25            |
| Coal and Ore Wharves                                     | 33,425 30                   | 19,105 16            |
| Gas Producing Plants                                     | 5,170 46                    | 1,443 10             |
| Telegraph and Telephone Lines                            | 78,243 17                   | 22,769 56            |
| Signals and Interlockers                                 | 727,490 66                  | 42,883 38            |
| Power Plant Buildings                                    | 12,540 14                   | 13,129 47            |
| Power Substation Buildings                               | 609 30                      | 184 52               |
| Power Transmission Systems                               | 17,137 53                   | 12,496 18            |
| Power Distribution Systems                               | 40,983 91                   | 12,310 66            |
| Power Line Poles and Fixtures                            | 7,546 17                    | 2,300 23             |
| Miscellaneous Structures                                 | 2,935 87                    | 2,211 40             |
| Roadway Machines   | 102,985 06                  | 28,640 47            |
| Small Tools and Supplies                                 | 289,746 69                  | 35,840 42            |
| Removing Snow, Ice and Sand                              | 443,613 02                  | 231,497 29           |
| Assessments for Public Improvements                      | 20 15                       | 208 75               |
| Injuries to Persons                                      | 147,727 53                  | 61,111 97            |
| Insurance  | 176,079 89                  | 6,921 86             |
| Stationery and Printing                                  | 20,168 19                   | 3,621 01             |
| Stationery and Printing                                  | 97 48                       | 382 40               |
| Maintaining Joint Tracks, Yards and Other Facilities-Dr. | 245,925 15                  | 49,291 02            |
| Maintaining Joint Tracks, Yards and Other Facilities-Cr. | 55,445 12                   | 15,588 85            |
| Total Maintainance of Way and Structures                 | \$14,381,312 10             | \$1,922,765 02       |
| MAINTENANCE OF EQUIPMENT                                 |                             |                      |
| Superintendence  | \$546,406 09                | \$4,798 19           |
| Shop Machinery   | 388,102 06                  | 75,247 19            |
| Power Plant Machinery                                    | 62,041 90                   | 5,552 14             |
| Power Substation Apparatus                               | 1,890 47                    | 1,839 89             |
| Steam Locomotives — Repairs                              | 4,319,320 16                | 414,115 09           |
| Steam Locomotives — Repairs                              | 697,703 52                  | 154,811 46           |
| Steam Locomotives — Retirements                          | 143,986 78                  | 98,991 70            |
| Other Locomotives — Repairs                              | 58,242 03                   | 1,608 09             |
| Other Locomotives — Depreciation                         | 11,791 26                   | 273 30               |
| Maintenance of Equipment (carried forward)               | \$6,229,484 27              | \$224,703 69         |

Italies indicate decrease.

# OPERATING EXPENSES - Continued

|  | Year Ended                | Increase or  |
|--|---------------------------|--|
| WILLIAM OF THE STATE OF THE STA | Dec. 31, 1929             | Decrease   |
| MAINTENANCE OF EQUIPMENT—Concluded   | 40.000 404 07             |  |
| Brought forward  | \$6,229,484 27            | \$224,703 69   |
| Freight-Train Cars — Repairs —   | 1,913,640 27              | 670,536 62   |
| Freight-Train Cars — Depreciation Freight-Train Cars — Retirements   | 541,904 43                | 91,322 67  |
| Passenger-Train Cars — Repairs   | 2,719,654 62              | 1,375,365 02   |
| Passenger-Train Cars — Depreciation  | 1,417,581 16   230,659 41 | 162,862 84<br>16,973 17                                  |
| Passenger-Train Cars — Retirements   | 12,844 64                 | 20,081 87  |
| Motor Equipment of Cars — Repairs  | 83,346 56                 | 10,170 43  |
| Motor Equipment of Cars — Depreciation   | 45,783 36                 | 2,212 48   |
| Floating Equipment — Repairs   | 275 99                    | 275 99   |
| Floating Equipment — Repairs — Floating Equipment — Depreciation   | 305 04                    | 271 46   |
| Work Equipment — Repairs   | 370,166 95                | 54,388 06  |
| Work Equipment — Depreciation  |                           | 28,998 67  |
| Work Equipment — Retirements   | 104,265 69                | 23,401 06  |
| Miscellaneous Equipment — Repairs  | 7,767 57                  | 1,739 29   |
| Miscellaneous Equipment — Depreciation   | 2,355 94                  | 128 57   |
| Miscellaneous Equipment — Retirements  | 2,072 60                  | 1,714 13   |
| Injuries to Persons  | 68,416 83                 | 9,898 55   |
| Insurance  | 107,860 64                | 8,219 78   |
| Stationery and Printing  |                           | 1,834 77   |
| Other Expenses   |                           | 2,582 55   |
| Maintaining Joint Equipment at Terminals - Dr.   | 64,371 83                 | 7,669 54   |
| Maintaining Joint Equipment at Terminals — Cr.   | 465 38                    | 112 36   |
|  |                           | \$619,254 93   |
| Total Maintenance of Equipment   | \$15,991,125 52           | \$019,204 93   |
| TRAFFIC  | A 4 50 5 00 00            | 400 074 00   |
| Superintendence  |                           | \$32,014 90  |
| Outside Agencies   |                           | 22,174 70  |
| Advertising  |                           | 2,966 31   |
| Traffic Associations   | 39,181 99                 | 14,887 93  |
| Industrial and Immigration Bureaus   | 17,864 68                 | 6,129 37   |
| Insurance Stationary & Distinguish   | 217 27                    | 149 88   |
| Stationery and Printing Other Expenses   | 87,019 40<br>13,341 58    | $\begin{array}{c} 17,260 \ 01 \\ 9,580 \ 32 \end{array}$ |
|  |                           |  |
| Total Traffic  | \$1,099,744 81            | \$99,230 80  |
| TRANSPORTATION   |                           |  |
| Superintendence  |                           | \$21,713 11  |
| Dispatching Trains   |                           | 19,180 50  |
| Station Employees  |                           | 336,650 61   |
| Weighing, Inspection and Demurrage Bureaus   |                           | 85 68  |
| Coal and Ore Wharves   |                           | 113,457 40   |
| Station Supplies and Expenses  |                           | 131,334 99   |
| Yardmasters and Yard Clerks  |                           | 64,113 65  |
| Yard Conductors and Brakemen   |                           | 71,454 18  |
| Yard Switch and Signal Tenders   |                           | 22,382 25  |
| Yard Enginemen   |                           | 45,968 89  |
| Yard Motormen  |                           | 1,580 09   |
| Fuel for Yard Locomotives  |                           | 50,562 90  |
| Water for Yard Locomotives   |                           | 2,386 56   |
| Lubricants for Yard Locomotives  |                           | 3,591 06   |
| Other Supplies for Yard Locomotives  |                           | 680 76   |
| Enginehouse Expenses — Yard  |                           | 27,662 55  |
| Yard Supplies and Expenses   | 67,212 58                 | 10,756 89  |
| Operating Joint Yards and Terminals — Dr. Operating Joint Yards and Terminals — Cr.  | 936,657 69                | 53,016 83  |
| Operating Joint Yards and Terminals - Cr.  | 137,772 02                | 2,081 15   |
| Train Enginemen  |                           | 186,776 08   |
| Train Motormen   |                           | 1,052 04   |
| Fuel for Train Locomotives   |                           | 94,909 77  |
| Train Power Produced   | 100.007.00                | 95 45  |
| Train Power Purchased  |                           | 2,309 85   |
| Transportation (carried forward)   | \$18,065,479 69           | \$698,745 00   |

# **OPERATING EXPENSES** — Concluded

|  | Year Ended<br>Dec. 31, 1929 | Increase or Decrease |
|--|-----------------------------|----------------------|
| TRANSPORTATION—Concluded                               |                             |                      |
| Brought forward  |                             | \$698,745 00         |
| Water for Train Locomotives                            |                             | 7,445 82             |
| Lubricants for Train Locomotives                       |                             | 10,390 17            |
| Other Supplies for Train Locomotives                   | 75,058 33                   | 5,990 93             |
| Enginehouse Expenses — Train Trainmen                  | 945,653 92                  | 61,556 80            |
| Trainmen   | 3,268,508 32                | 227,486 53           |
| Train Supplies and Expenses                            | 1,071,894 12                | 38,622 94            |
| Signal and Interlocker Operation                       | 669,966 10                  | 55,612 21            |
| Crossing Protection                                    |                             | 44,485 73            |
| Drawbridge Operation                                   |                             | 3,592 03             |
| Telegraph and Telephone Operation                      | 48,684 00                   | 31,879 78            |
| Operating Floating Equipment                           | 6,170 70                    | 6,170 70             |
| Stationery and Printing                                |                             | 10,953 05            |
| Other Expenses   | 631,617 64                  | 400,059 28           |
| Operating Joint Tracks and Facilities — Dr             | 24,228 15                   | 3,542 36             |
| Operating Joint Tracks and Facilities - Cr.            | 58,270 81                   | 2,188 68             |
| Insurance  | 73,237 41                   | 6,859 92             |
| Clearing Wrecks  | 70,142 18                   | 11,438 08            |
| Damage to Property                                     |                             | 10,300 90            |
| Damage to Live Stock on Right-of-Way                   |                             | 669 03               |
| Loss and Damage — Freight                              | 335,000 93                  | 71,782 85            |
| Loss and Damage — Freight<br>Loss and Damage — Baggage | 4,400 45                    | 90 36                |
| Injuries to Persons                                    | 444,657 26                  | 73,294 27            |
| Total Transportation                                   | \$27,004,922 71             | \$648,781 84         |
| MISCELLANEOUS OPERATIONS                               | 4105 110 50                 | 407 201 00           |
| Dining and Buffet Service                              |                             | \$37,631 90          |
| Hotels and Restaurants                                 |                             | 47,095 54            |
| Grain Elevators  |                             | 33,581 43            |
| Producing Power Sold                                   |                             | 41,365 49            |
| Other Miscellaneous Operations                         | 5,787 99                    | 128 89               |
| Total Miscellaneous Operations                         | \$284,330 81                | \$77,072 27          |
| GENERAL<br>Salaries and Expenses of General Officers   | \$230,672 06                | \$2,663 72           |
| Salaries and Expenses of Clerks and Attendants         |                             | 11,041 66            |
|  |                             |                      |
| General Office Supplies and Expenses                   |                             | . 109 32             |
| Law Expenses   |                             | 66,846 55            |
| Insurance  |                             | 649 02               |
| Pensions   |                             | 9,320 89             |
| Stationery and Printing                                |                             | 2,012 47             |
| Valuation Expenses                                     |                             | 29,044 61            |
| Other Expenses   |                             | 79,874 88            |
| General Joint Facilities — Dr.                         | 23,557 30                   | 72 61                |
| General Joint Facilities — Cr.                         |                             | 714 60               |
| Total General  |                             | \$35,698 71          |
| Transportation for Investment — Cr.                    | \$2,415 90                  | \$452 03             |
| Total Operating Expenses                               | \$59,408,942 50             | \$2,105,691 92       |
| Ratio to Total Operating Revenues                      | (75.70%)                    | (.76%)               |

Italics indicate decrease.

| \$4,655,326 58                     | 2,561,126 26                                     | 29,257 85                | 450,542 59                           | 1,451,812 51          |    |                            | \$9,148,065 79 | \$5,443,718 25                 |  |  |  |
|------------------------------------|--|--------------------------|--------------------------------------|-----------------------|----|----------------------------|----------------|--------------------------------|--|--|--|
| Balance, December 31, 1928         | Credit Balance from Income Account for Year 1929 | Unrefundable Overcharges | Profit on Road and Equipment Sold    | Back Railway Mail Pay |    |                            |                | Balance to next year's account |  |  |  |
| <br>\$1,007,796 57                 | 10,277 74  | 2,655,877 80             | 30,395 43                            |                       |    | 5,443,718 25               | \$9,148,065 79 |                                |  |  |  |
| Loss on Retired Road and Equipment | Loss on Matured Securities                       | Dividends (1921-1925)    | Adjustment of Miscellaneous Accounts |                       | 19 | Balance, December 31, 1929 |                |                                |  |  |  |

# ADDITIONS AND BETTERMENTS

## Year Ended December 31, 1929

| Road  |  |   |              |    |
|-------|--|---|--------------|----|
| 1     | Engineering  |   | \$ 218,870   | 17 |
| 2     | Land for Transportation purposes   |   | 30,946       |    |
| 3     | Grading  |   |              |    |
| 6     | Bridges, Trestles and Culverts   |   |              |    |
| 8     | Ties   |   | 110,451      |    |
| 9     | Rail   |   |              |    |
| 10    | Other Track Material   |   |              |    |
| 11    | Ballast  |   |              |    |
| 12    | Track Laying and Surfacing   |   |              |    |
| 13    | Right-of-Way Fences  |   | 2,130        |    |
| 14    | Snow and Sand Fences and Snowsheds   |   | 499          |    |
| 15    | Crossings and Signs  |   | 277,114      |    |
| 16    | Station and Office Buildings   |   |              |    |
| 17    | Roadway Buildings  |   | 29,246       |    |
| 18    | Water Stations   |   | 57,116       |    |
| 19    | Fuel Stations  |   | 128,468      |    |
| 20    | Shops and Enginehouses   |   | 721,358      |    |
| 22    | Storage Warehouses   |   | 5,172        |    |
| 23    | Wharves and Docks  |   | 3,891        |    |
| 24    | Coal and Ore Wharves   |   | 192,941      |    |
| 26    | Telegraph and Telephone Lines  |   | 81,817       |    |
| 27    | Signals and Interlockers   |   | 643,604      |    |
| 28    | Power Dams, Canals and Pipe Lines  |   | 99,602       |    |
| 29    | Power Plant Buildings  |   | 9,601        |    |
| 30    | Power Substation Buildings   |   | 3,464        |    |
| 31    | Power Transmission Systems   |   | 49,695       |    |
| 32    | Power Distribution Systems   |   | 22,141       |    |
| 33    | Power Line Poles and Fixtures  |   | 18,384       |    |
| 34    | Underground Conduits   |   | 801          |    |
| 35    | Miscellaneous Structures   |   | 5,175        |    |
| 37    | Roadway Machines   |   | 132,716      |    |
| 38    | Roadway Small Tools  |   | 12,092       |    |
| 39    | Assessments for Public Improvements  |   | 788          |    |
| 44    | Shop Machinery   |   | 126,553      |    |
| 45    | Power Plant Machinery  |   | 35,381       |    |
| 46    | Power Substation Apparatus   |   | 2,687        |    |
|       | **   |   | 2,001        | -  |
| Equip | ment   |   |              |    |
| 51    | Steam Locomotives  | \$2,833,425 70                          |              |    |
| 52    | Other LocomotivesCr.   | 3,072 61                                |              |    |
| 53    | Freight Train Cars   | 425,313 85                              |              |    |
| 54    | Passenger Train Cars   | 279,140 38                              |              |    |
| 55    | Motor Equipment of Cars  | 62,576 21                               |              |    |
| 56    | Floating Equipment   | 3,051 69                                |              |    |
| 57    | Work Equipment   | 1,081,179 78                            |              |    |
| 58    | Miscellaneous Equipment  | 6,594 55                                |              |    |
|       |  |   | \$4,688,209  | 55 |
| Gener | al Expenditures  |   |              |    |
| 71    | Organization Expenses  | \$ 7,425 50                             |              |    |
| 73    | Law  | 31,150 85                               |              |    |
| 76    | Interest During Construction   | 141,200 95                              | \$179,777    | 30 |
|       | _  |   |              |    |
|       | Total  | *** * * * ***************************** | \$15,351,636 | 44 |
|       | Credit:  |   |              |    |
|       | Equipment Retired  | \$5,920,316 43                          |              |    |
|       | Land Sold and Property Retired   | 1.209 739 93                            | 7,130,056    | 36 |
|       | and the state of t | 1,200,100 00                            | 1,100,000    | 30 |
|       | Net Charge to Additions and Betterments  |   | \$8,221,580  | 08 |
|       | Distributed as Follows:  |   | 40,221,000   | 00 |
|       | Charged to Capital Accounts  | 6 097 101 94                            |              |    |
|       | Charged to Capital Accounts  Charged to Leased Roads   | 0,027,101 24                            |              |    |
|       | confect to Deased Dodds  | 2,194,478 84                            | 40 001 500   | 00 |
|       |  |   | \$8,221,580  | 05 |

# CAPITAL STOCK AND FUNDED DEBT OUTSTANDING DECEMBER 31, 1929

## Owned Road

CAPITAL STOCK

Dividend

Amount

NAME OF ROAD AND DESCRIPTION

|        |      |        |                    |          |                        |                  | Amount<br>Outstanding         | Dividend<br>Rate                    |             |
|--------|------|--------|--------------------|----------|------------------------|------------------|-------------------------------|-------------------------------------|-------------|
| Boston | and  | Maine  | Prior Prefe        | erence . |                        |                  | \$12,976,800 00               | 7%                                  |             |
| 44     | 6.6  | 66     | Finat Due          |          | Negotiable             | e Receipts       | 23,200 00                     |                                     |             |
| 6.6    | 44   | 4.6    | **                 | ierrea,  | " B                    |                  | 18,860,000 00<br>7,648,800 00 | 5 %<br>8 %                          |             |
| 44     | 8.6  | 44     |                    | 4        |                        |                  | 7,917,100 00                  | 7%                                  |             |
| 44     | 4.4  | 44     |                    | 1.6      | " E                    |                  | 4,327,000 00                  | 10 %                                |             |
| 6.6    | 6.4  | 4.6    | Preferred          |          | E -                    |                  | 65,000 00<br>3,149,800 00     | 4½%<br>6%                           |             |
| 8.4    | 4.4  | 6.4    | Common             |          | ***                    |                  | 39,505,100 00                 | 0 70                                |             |
|        |      |        | Total Ca           | pital S  | tock                   |                  | \$94,472,800 00               |                                     |             |
|        |      |        |                    |          |                        | 1                | FU                            | NDED DEBT                           |             |
|        |      |        |                    |          |                        |                  | P 1                           |                                     |             |
|        |      |        |                    |          |                        |                  | Bonds<br>Outstanding          | Date of<br>Maturity                 | Rate        |
| Boston | and  | Maine  | First M<br>General | ortgage  | W. N. o<br>Series I    | & R. R. R.       | \$ 45,000 00                  | Jan. 1, 1930                        | 4 %         |
| 4.6    | 64   | 4.4    | 6.0                | 4.4      | " E                    |                  | 575,000 00<br>*5,443,979 00   | June 1, 1930<br>Nov. 1, 1930        | 6%          |
| 44     | 6.6  | 4.6    | 64                 | 4.6      | 44                     | I                | 54,000 00                     | Jan. 1, 1931                        | 7%          |
| 64     | 11   | 44     | 44                 | 4.4      |                        | J                | *3,049,000 00                 | Oct. 1, 1931                        | 6%          |
| 44     | 6.6  | 4.6    | 44                 | 6.4      | Fitchbur               | & Lowell         | 9,000 00<br>154,000 00        | Jan. 1, 1932                        | 41/2%       |
| 4.4    | 6.0  | 6.4    | 44                 | 0.4      |                        | IH               | 2,400,000 00                  | Apr. 1, 1932<br>Mar. 1, 1932        | 4 %         |
| 44     | 4+   | 4.6    | 6.6                | 6.6      | Series 1               | M                | 3,991,000 00                  | Jan. 1, 1933                        | 6%          |
| 44     | 44   | 6.4    | 44                 | 6.4      | Fitchbu                | & Lowell         | 400,000 00                    | Jan. 1, 1933                        | 41/2%       |
| 4.4    | 6.0  | 4.6    | 4.6                | 4.6      | Series O               | & Lowell         | 1,000,000 00<br>*5,894,000 00 | Feb. 1, 1933<br>Jan. 1, 1934        | 41/2%       |
| 44     | 8.6  | 4.6    | 4.6                | 4.6      | M ITCH DIII            | ro l             | 1,872,000 00                  | Jan. 1, 1934                        | 6 %<br>5 %  |
| 6.6    | 6.6  | 44     | First              | 64       | W. N. &                | & R. R. R.       | 380,000 00                    | Oct. 1, 1934                        | 4 %         |
| 11     | 6.6  |        | General            | 44       | Somion I               | R. R. R.         | 150,000 00                    | Jan. 1, 1935                        | 4 %         |
| 6.6    | 4.4  | 6.6    | 6.6                | 4.4      | Selles I               | & Lowell         | *5,000,000 00<br>1,250,000 00 | June 1, 1935<br>Mar. 1, 1936        | 6 %<br>5 %  |
| 4.4    | 4.6  | 4.4    | 64                 | 44       |                        | Fd. Improvement  | 1,919,000 00                  | Feb. 1, 1937                        | 4%          |
| 6.6    | 64   | 44     |                    | 6.6      | Fitchbu                | rg               | 5,000,000 00                  | Feb. 1, 1937                        | 4 %         |
| 44     | 64   | 44     | First<br>General   | 44       | P., Gt<br>Series Q     | F. & C. R. R     | 1,000,000 00                  | June 1, 1937                        | 41/2%       |
| 4.6    | 6.6  | 4.4    | 44                 | 6.6      | " I                    |                  | 426,000 00<br>3,580,000 00    | Feb. 2, 1940<br>May 1, 1940         | 5%<br>5%    |
| 6.6    | 4.6  | 4.4    | 4.4                | 6.6      | " S                    | 3                | 500,000 00                    | Sept. 1, 1940                       | 5%          |
| 4.6    | 6.6  | 44     | 44                 | 6.6      | " 7                    |                  | 8,348,000 00                  | Sept. 1, 1941                       | 5 %         |
| 44     | 44   | 4.6    | 64                 | 6.6      | " 1                    |                  | 500,000 00                    | Nov. 1, 1941                        | 5 %         |
| +4     |      | 4.6    | 6.6                | 64       |                        | V                | 2,359,000 00<br>1,867,000 00  | Mar. 1, 1942<br>Apr. 1, 1942        | 5 %         |
| 6.6    | 4.0  | 6.4    | 64                 | 4.4      | 44 3                   |                  | 323,000 00                    | July 1, 1942                        | 5%          |
| 11     | 66   | 44     | 44                 | 1.1      | -                      |                  | 2,500,000 00                  | Aug. 1, 1942                        | 4 %         |
| 4.4    | 44   | 4.4    | 44                 | 44       | Series 1               |                  | 1,363,000 00                  | Jan. 1, 1943                        | 5%          |
| 4.4    | 4.6  | 4.4    | 44                 | 6.6      |                        | icut River       | 2,306,000 00<br>1,000,000 00  | May 1, 1943<br>Sept. 1, 1943        | 5%          |
| 6.6    | 6.0  | 1.6    | 6.6                | 6.6      |                        |                  | 6,000,000 00                  | Jan. 1, 1944                        | 4%          |
| 44     | 6.6  | 11     | 44                 | 44       |                        | A                | 10,382,000 00                 | Apr. 1, 1944                        | 41/2% -5%   |
| 44     | 44   | 44     | 6.6                | 44       |                        | BB               | 342,000 00                    | Apr. 1, 1944                        | 4 % -5 %    |
| 4.6    | 4.4  | 6.6    | 44                 | 6.6      | -                      | DD               | 690,000 00<br>3,268,000 00    | Jan. 1, 1945<br>June 1, 1945        | 4 %         |
| 4.4    | 6.4  | 4.6    | 4.4                | 4.4      | " I                    | EE               | 555,000 00                    | Jan. 1, 1946                        | 6%<br>7%    |
| 44     | 44   | 6.6    | 6.6                | 6.6      | " F                    | FF               | 1,191,000 00                  | Jan. 1, 1947                        | 41/2%       |
| 4.4    | 44   | 6.6    | 44                 | 11       | " (                    | GG               | 846,000 00                    | Apr. 1, 1947                        | 4 %         |
| 4+     | 4.6  | 4.6    | **                 | 6.6      | Series A               | IC.              | 5,454,000 00<br>30,942,000 00 | July 1, 1950                        | 3 %         |
| 4.4    |      | 4.4    | Equipment          |          |                        | old Notes        | 2,725,200 00                  | Sept. 1, 1967<br>Jan. 15, 1930-'35  | 5 %<br>6 %  |
| 4.4    | 4.4  | 4.4    | Equipment          | Trust    | of 1922 G              | old Certificates | 968,000 00                    | Aug. 1, 1930-'37                    | 51/2 %      |
| 6.4    | 6.0  | 6.6    | Equipment          | Trust    | No. 3 Gol              | ld Certificates  | 1,269,000 00                  | June 1, 1930-'38                    | 6%          |
| 44     | 44   | 4.4    | Equipment          | Trust    | No. 4 Gol<br>No. 5 Gol | ld Certificates  | 1,750,000 00<br>1,710,000 00  | Apr. 1, 1930-'43<br>May 1, 1930-'44 | 41/2%<br>5% |
| 4      | Tota | al Fun | ded Debt_          |          |                        |                  | \$132,750,179 00              |                                     |             |

<sup>·</sup> Owned by United States Government \$19,386,979.00.

# CAPITAL STOCK AND FUNDED DEBT OUTSTANDING **DECEMBER 31, 1929**

#### Leased Roads

| NAME OF ROAD AND DESCRIPTION  | CAPITAL STOCK   |   |  |  |
|---|---|---|--|--|
|   | Amount<br>Outstanding   | Dividend<br>Rate<br>(Paid as rental)            |  |  |
| Nashua and Lowell Stony Brook Wilton Peterborough New Boston Concord and Portsmouth Pemigewasset Valley Northern Vermont and Massachusetts Troy and Bennington Connecticut and Passumpsic Rivers — Preferred Massawippi Valley Vermont Valley Sullivan County Franklin & Tilton Peterborough and Hillsborough Newport & Richford Concord & Claremont, N. H. | 300,000 00 240,000 00 385,000 00 84,000 00 350,000 00 541,500 00 3,068,400 00 3,193,000 00 150,800 00 2,500,000 00 1,000,000 00 1,000,000 00 500,000 00 45,000 00 350,000 00 350,000 00 | 9 % 7 % 8 ½ % 4 % 4 % 6 % 6 % 6 % 6 % 6 % — — — |  |  |
| Total Capital Stock   | \$14,985,700 00   |   |  |  |

#### FUNDED DEBT

|  | Bonds<br>Outstanding  | Date of<br>Maturity   | Rate  |
|--|---|---|---|
| Peterborough and Hillsborough First Mortgage Peterborough and Hillsborough Second Mortgage Newport & Richford First Mortgage Connecticut and Passumpsic Rivers First Mortgage Concord & Claremont, N. H. First Mortgage Vermont Valley First Mortgage Sullivan County First Mortgage | 65,000 00<br>350,000 00<br>1,900,000 00<br>500,000 00<br>1,500,000 00 | July 1, 1931<br>Apr. 30, 1887<br>Jan. 1, 1941<br>Apr. 1, 1943<br>Jan. 1, 1944<br>Oct. 1, 1940<br>Apr. 1, 1944 | 4½%<br>No interest<br>5%<br>4%<br>5%<br>4½%<br>6% |
| Total Funded Debt  | \$4,772,000 00  |   |   |

# MILES OF ROAD OPERATED, DECEMBER 31, 1929

| CTTAN DOADS                             | Owned    | Leased                       | Total                       |
|---|----------|------------------------------|-----------------------------|
| Main Lines Branch Lines Trackage Rights | 555.31   | 230.54<br>219.09<br>29.19    | 1,273.63<br>774.40<br>29.19 |
| Total Road Operated                     | 1,598.40 | 478.82                       | 2,077.22                    |
| Second Track Third Track Side Tracks    | 3.95     | A 136.27<br>В 5.84<br>211.75 | 610.83<br>9.79<br>1,337.60  |
| Total Track Operated                    | 3,202.76 | 832.68                       | 4,035.44                    |
| Main LinesSide Tracks                   |          | =                            | 28.71<br>1.84               |
| Total                                   | 30.55    | _                            | 30.55                       |

A Includes trackage rights, 20.87 miles. B Includes trackage rights, .99 mile.

# TRAFFIC AND OPERATING STATISTICS

| FREIGHT   | Year Ended<br>Dec. 31, 1929  | Increase or<br>Decrease                                 |
|---|--|---|
| Tons of revenue freight carried   | 23,787,543<br>2,888,579  | 517,462<br>492,159                                      |
| Total tons of freight carried   | 26,676,122   | 1,009,621   |
| Tons of revenue freight carried one mile  | 2,993,421,378<br>155,386,345   | 99,577,209<br>6,332,233                                 |
| Total tons of freight carried one mile  | 3,148,807,723  | 105,909,442   |
| Average miles hauled — revenue freight  Average miles hauled — non-revenue freight  Average miles hauled — all freight  Tons of revenue freight per revenue train mile (including mixed service)  "Tons of all freight per revenue train mile (including mixed service)  "Tons of revenue freight per loaded car mile (including mixed service)  "Tons of all freight per loaded car mile (including mixed service)  "Tons of all freight per loaded car mile (including mixed service)  "Tons of all freight per loaded car mile (including mixed service)  "Tons of all freight per loaded car mile (including mixed service)  "Tons of all freight per revenue train mile (including mixed service)  "Loaded cars per revenue train mile (including mixed service)  "Empty cars per revenue train mile (including mixed service)  "Experimental per revenue train mile (including mixed service) | 125.84<br>53.79<br>118.03<br>630.62<br>663.35<br>18.82<br>19.80<br>47.78<br>33.55<br>14.23<br>\$2.18252<br>1.734 | 1.48 8.4i .5: 48.8i 51.55 .00 .00 3.6i 2.7: .9 \$.01678 |
| Revenue per revenue train mile (including mixed service)  *Freight revenue per loaded car mile (including mixed service) (cents)  PASSENGER  Passenger Revenue:  Monthly commutation ticket passengers  | \$10.937<br>32.643<br>\$1,334,930 19   | \$.805<br>.285<br>\$26,912 67                           |
| All other commutation ticket passengers Single fare ticket passengers (not including interline) Interline ticket passengers Number of Passengers Carried:   | 2,168,436 09<br>7,671,901 07<br>4,737,689 43   | 80,818 97<br>540,057 18<br>32,065 68                    |
| Monthly commutation ticket passengers All other commutation ticket passengers Single fare ticket passengers (not including interline) Interline ticket passengers   | 6,504,893<br>12,929,500<br>7,950,825<br>1,565,772  | 190,068<br>503,166<br>394,247<br>12,610                 |
| Total number of passengers carried  | 28,950,990   | 1,100,091   |
| Number of Passengers carried one mile:  Monthly commutation ticket passengers  All other commutation ticket passengers  Single fare ticket passengers (not including interline)  Interline ticket passengers  | 137,887,524<br>116,572,447<br>223,871,354<br>139,717,920   | 2,121,636<br>4,465,69<br>16,294,225<br>1,903,625        |
| Total number of passengers carried one mile   | 618.049.245  | 20,977,927  |
| Number of passengers to and from Boston, including monthly ticket passengers  | 22,290,447   | 529,930   |
| AVERAGES  Average distance carried per passenger (miles)  Number of passengers per train mile (including mixed service)  Number of passengers per car mile (including mixed service)  Number of cars per train mile (including mail, baggage and express cars)  (including mixed service)   | 21.35<br>71.57<br>19.99<br>6.48  | .08<br>1.6:<br>.2:                                      |
| Revenue per passenger Revenue per passenger mile, monthly commutation ticket passengers (cents) Revenue per passenger mile, other commutation ticket passengers (cents) Revenue per passenger mile, single-fare not including interline   | 56.08<br>.968<br>1.860<br>3.427<br>3.391<br>2.627<br>52.503  | .26<br>.000<br>.000<br>.000<br>.022<br>.000             |
| AVERAGES PER MILE OF ROAD Operating revenues  | \$2.657<br>\$37.763 23   | \$.011<br>\$1.061 5                                     |
| Operating expenses  | 28.586 04  | 1,080 2   |
| Net operating revenue   | \$9,177 19   | \$18 7  |
| Freight revenue  Passenger service train revenue  Ton miles revenue freight  Ton miles all freight  Passenger miles — revenue  Freight train miles  Passenger train miles  Special train miles  Special train miles   | \$24,980 98<br>11,039 62<br>1,440,357<br>1,515,125<br>297,389<br>2,273<br>4,152<br>14<br>20                      | \$790 0<br>142 8<br>511,9<br>54,51<br>9,34<br>10        |
| Train miles — total revenue — Work train miles —  | 6,459<br>509   | 14  |
| Locomotive miles — excluding work service Freight service car miles (including mixed and special service) — † Passenger service car miles (including mixed and special service)   | 8,854<br>111,487<br>25,262   | 3,64<br>3,64  |

<sup>\*</sup>Does not include Caboose Car Mileage.
\*\*Includes Sleeping and Parlor Car surcharge.

# TRAFFIC AND OPERATING STATISTICS - Concluded

| AVERAGES PER REVENUE TRAIN MILE  | Year Ended<br>Dec. 31, 1929   | Increase or Decrease  |
|--|---|---|
| Operating revenuesOperating expenses   | \$5.85<br>4.43  | \$0.2<br>0.2  |
| Net operating revenue  | \$1.42  | \$0.0   |
| Loaded freight car miles — freight trains Loaded freight car miles — mixed trains Empty freight car miles — freight trains Empty freight car miles — mixed trains Passenger train car miles — passenger trains Passenger train car miles — mixed trains AVERAGES PER REVENUE LOCOMOTIVE MILE | 33.65<br>3.03<br>14.29<br>1.52<br>6.06<br>1.02                                  | 2.7·<br>.2<br>.9:<br>.0<br>.0                                       |
| Train miles — freight trains   | .76<br>37.03  | .0<br>3.7   |
| Train miles — passenger trains   | 6.00  | .0  |
| Train miles — mixed trains   | .94   |   |
| Train miles — special trains   | 5.23  | .2  |
| Car miles — special trains   | 5.15  | .3  |
| * LOCOMOTIVE MILEAGE   |   |   |
| Freight service — Passenger service — Mixed service — Special service — Train switching — Yard switching — Work service  | 6.251,953<br>8,507,139<br>30,556<br>40,449<br>502,801<br>3,068,140<br>1,139,362 | 498,50,<br>63,844<br>2,786<br>3,011<br>49,71:<br>191,79:<br>299,908 |
| Total locomotive miles   | 19,540,400  | 509,66  |
| Freight service  | 4,723,363<br>8,629,837<br>28,696<br>42,469<br>1,057,228                         | 225,351<br>95,611<br>2,788<br>510<br>301,889                        |
|  | 11,401,030  | 22,051  |
| CAR MILEAGE Freight-Train Car Miles:   |   |   |
| Loaded Empty   | 158.959,042<br>67,485,543   | 5.983,514<br>1.340,077  |
| Exclusive work equipment   | 230,491   | 883   |
| Caboose  | 4,839,083   | 277,535   |
| Total freight train car miles  | 231,514,159   | 7,046,943   |
| Passenger-Train Car Miles:   |   |   |
| Passenger Sleeping and parlor  | 23,741,218  | 1,077,715   |
| Dining   | 7,152,184<br>394.054  | 487,658<br>52,348   |
| Other  | 21,021,768  | 363,076   |
| Total passenger-train car miles  | 52,309.224  | 174,633   |
| Mixed-Train Car Miles: Freight — Loaded Freight — Empty  | 86,829<br>43,660  | 421<br>2,173  |
| Exclusive work equipment   | -   | 13  |
| Passenger carryingOther passenger  | 28,840<br>559   | 2,574<br>966  |
| Total mixed-train car miles  | 159,888   | 6,147   |
| Special-Train Car Miles:   |   |   |
| Freight service Passenger service  | 53,367<br>162,938   | 15,853<br>7,971   |
| Total special-train car miles  | 216,305   | 23,825  |
|  |   |   |

<sup>\*</sup>Includes 256,780 electric locomotive miles.

\*\*Proportioned to Freight and Passenger Service, in computing Train Mile Statistics, on basis of freight passenger car miles in mixed trains.

Italics indicate decrease.